



This Master's programme gives access to:

- various advanced Master's degrees
- graduate management school
- teacher training certificate (upper secondary education)

INGM2M - Teaching profile

Learning outcomes

The Master in Business Engineering prepares graduates to take up the challenge of becoming socially responsible experts in management, including the technological, industrial and innovation aspects of the discipline.

The Master in Business Engineering programme develops the skills and expertise required to ensure communication between management functions and science and technology-related functions in public and private, commercial and non-commercial organisations.

By the end of this programme, graduates will have developed (including via a mandatory company internship and an optional foreign exchange) the skills and know-how to competently handle the complex and varied challenges that companies and industries face in managing knowledge, functions, skills and processes at both strategic and operational level. They will also have specialised in one or more fields of management:

- operational: HR, marketing, finance, accounting, operations and logistics, information systems and ICT, strategy and innovation, etc.
- or cross-disciplinary: at operational, tactical or strategic level.

On completion of this programme, graduates will be:

- **Responsible:** able to implement socially responsible management practices in any type of organisation.
- **An expert:**

- with advanced quantitative and methodological skills;
- who is able to model and formalise management issues and situations, including in high-tech and innovation-driven sectors, with a view to finding solutions and improvements;
- who is able to understand technological processes and can competently apply them in the industrial and services sectors.

- **An entrepreneur** who can grasp, understand and competently handle the complex challenges of innovative sectors.

Aware of the responsibility inherent in their profession, graduates must be able to step up to the mark as a key player, demonstrating the ability to make decisions in organisational, technological and innovative environments with a constant concern for **ethical values and socially responsible management**. A continuous development mindset will produce professionals with expertise, adaptability and the ability to progress in their profession.

On successful completion of this programme, each student is able to :

Preamble

The exit profile of Master in Business Engineering graduates is set out in the [LSM competency framework](#) with the following specifics:

- a background in economics and management, quantitative methods, science (physics and chemistry) or technology (energy, electronics and telecommunications, mechanics and processes);
- priority skills:
 - a socially responsible mindset;
 - acquired knowledge;
 - project management;
 - innovation and entrepreneurship;
- the ability to apply a scientific approach;
- the possibility of developing some of these skills in greater depth through their choice of major, options, tracks, dissertation, internship and exchange.

1. Corporate citizenship

Act consciously, aware of their responsibilities, placing human and ethical considerations at the very heart of their thinking and actions.

1.1 Demonstrate independent reasoning, look critically and consciously at acquired knowledge (both academic and common sense) and managerial practices, in light of emerging circumstances and their outcomes.

1.2 Decide and act by incorporating ethical and humanistic values, integrity, respect for the laws and conventions, solidarity and civic action, and respect for the environment in any type of organization incorporating ethical and social responsibility principles.

- 3.2 Collect, select and analyze relevant information using rigorous, advanced and appropriate methods.
- 3.3 Consider problems using a systemic and holistic approach: recognize the different aspects of the situation and their interactions in a dynamic process.
- 3.4 Perceptively synthesize the essential elements of a situation, demonstrating a certain conceptual distance, to diagnose and identify pertinent conclusions.
- 3.5 Produce, through analysis and diagnosis, implementable solutions in context and identify priorities for action.

4. Innovation ad Entrepreneurship

Innovate, initiate and lead change.

- 4.1 Identify new opportunities, propose creative and useful ideas in situations that require new strategic approaches, break with existing models and paradigms, promote progress and change.
- 4.2 Initiate, develop and implement ideas around a new product, service, process or organizational structure, having evaluated the risks and remain pragmatic.
- 4.3 Integrate, collaborate and actively drive forward collective actions for change, and diffuse for social awareness.
- 4.4 Reflect on and improve the content, processes and goals of professional practices.

5. Work effectively in an international and multicultural environment

Work as an interface between stakeholders with different rationales, belief systems, training, nationalities, cultures ...

- 5.1 Understand the inner workings of an organization: develop a global approach and integrate the internal logic used, within the organization.
- 5.2 Position and understand the functioning of an organization, in its local and international socio-economic dimensions and identify the associated strategic issues and operational decisions.
- 5.3 Understand and establish their own role and scope for action, in the overall operation of the organization, while liaising with the various internal and external stakeholders.

6. Teamwork and leadership

Integrate and work in a team, exercise enlightened leadership within the group.

- 6.1 Work in a team: join in and collaborate with team members. Be open and take into consideration the different points of view and ways of thinking, manage differences and conflicts constructively, accept diversity.
- 6.2 Work in a team: join in and collaborate with team members. Be open and take into consideration the different points of view and ways of thinking, manage differences and conflicts constructively, accept diversity.

7. Project Management

Define and manage a project to completion, taking into account the objectives, resources and constraints that characterize the project environment.

- 7.1 Analyse a project within its environment and define the expected outcomes: identify what is at stake, the required outcomes and the environmental constraints; clearly define the project objectives and associate the performance indicators.
- 7.2 Define the project scope, objectives, deliverables, timelines, resources, and budget.
- 7.3 Manage the project plan, including risk management, quality control, and communication.
- 7.4 Monitor and control the project performance against the plan, and make necessary adjustments.
- 7.5 Close the project by finalizing all deliverables, conducting a review, and lessons learned.

Programme structure



The Master [120] in Business Engineering has four elements :

1. Common core curriculum

This includes the dissertation and its seminar, an internship that can be tied in with the dissertation topic as well as foreign language courses.

2. A professional focus

This involves more in-depth study of different engineering topics. The professional focus courses are held over a six-week period in the first part of each term.

3. A major

This is a two-part course that enables students to specialise in one of the fields engineering. Students will have access to the majors that are offered at both the Mons and the Louvain-la-Neuve campuses of Louvain School of Management.

4. Exchange or LSM option and courses

In the second year, students have the opportunity to either take one or more exchange courses at one of the 145 partner universities of Louvain School of Management or continue to specialise with LSM courses and a 15-credit option.

Note that, depending on your previous studies, the examination board may add some course units (= prerequisite courses) to your Master's programme.

LSM also offers Master's [120] students five tracks that pursue specific educational objectives. These are accessed through a selection process, which, for some, takes place in the academic year prior to entry into the first year of the Master's programme.

The CEMS Master in International Management – CEMS MIM

LSM is the exclusive Belgian partner of this network, which has, for some years now, brought together leading European business schools and several partners outside Europe.

Interdisciplinary Programme in Entrepreneurship - INEO

This programme brings together students from several UCLouvain faculties and equips them with the analytical and thinking tools they need to understand entrepreneurial processes, create or take over a business (private limited liability company, non-profit organisation, public limited company, etc.) or progress entrepreneurial projects within existing organisations.

The International Business (IB) programme

This programme is for students who would like to embark on an international career. By combining a preparatory major specific to this programme, exchange courses and a six-month internship in a multinational company abroad, it cultivates the open-mindedness, intercultural skills, adaptability and proactivity required for working in an international environment. The students selected for the IB programme will therefore spend the whole of their second year abroad, successively completing an international exchange and a six-month internship in a company outside Europe.

Double degree - DD & DDD

By accumulating 60 course credits at Louvain School of Management, approximately 40 course credits at the DD partner university and a joint dissertation for both universities (20 credits), students will be awarded two Master's degrees, one from LSM and the other from the partner university:

- Prague University of Economics and Business (Czech Republic)
- University of Cologne (Germany)
- Norwegian School of Economics and Business Administration – NHH (Bergen, Norway)
- Universidade NOVA de Lisboa (Lisbon, Portugal)
- Vytautas Magnus University (Kaunas, Lithuania)
- Aix-Marseille University (Aix-Marseille, France)
- KU Leuven (Leuven, Belgium)
- Instituto Superior Técnico - Technical University of Lisbon (Lisbon, Portugal)

A dedicated double degree (DDD) with a focus on Environmental Issues and Supply Chain Management is offered exclusively by LSM and NHH.

The Digital Marketing programme (in connection with the IPM Digital Marketing chair)

This programme is for students who wish to specialise in digital marketing. By combining marketing options in the first year, primarily the Digital Marketing option, with a work placement option in the second year, the programme offers a combination of in-company experience and university education (two days at university/three days at work) in the second year of the Master's. In addition to the eight-month work placement, there are monthly workshops with industry and academic experts for formative discussions on key digital marketing topics.

INGM2M Programme

Detailed programme by subject

CORE COURSES

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- ⊖ Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- ☒ Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

| | | | | Year |
|-------------|-------------------------|----------------------------------------------------------------------|---|---------------------------------|
| 1 | 2 | x | x | |
| ● MLSMM2200 | Final Master's Thesis | | | ☒ [q1+q2] [18 Credits] |
| ● MLSMM2201 | Master's Thesis Seminar | Caroline Demeyere (compensates Julie Hermans) Julie Hermans | | ☒ [q1+q2] [30h+30h] [2 Credits] |
| ☒ MLSMM2202 | | | | |

Options (alternative à l'échange)

- > Option Transport & Logistics (Mons) [en-prog-2024-ingm2m-lgest563o]
- > Option Entrepreneurship (Mons) [en-prog-2024-ingm2m-lgest564o]
- > Option Professional Immersion in Digital Marketing (Mons) [en-prog-2024-ingm2m-lgest565o]
- > Option Marketing Decision (Mons) [en-prog-2024-ingm2m-mgesm205o]
- > Option Finance and Transition I (Mons) [en-prog-2024-ingm2m-mingm203o]
- > Option International Finance (LLN) [en-prog-2024-ingm2m-lgesm594o]
- > Option Financial Engineering (LLN) [en-prog-2024-ingm2m-lingm575o]
- > Option Marketing Strategy for Connected Brands (LLN) [en-prog-2024-ingm2m-lgesm561o]
- > Option Corporate Sustainable Management (LLN) [en-prog-2024-ingm2m-lgesm589o]
- > Option Sourcing and Procurement (LLN) [en-prog-2024-ingm2m-linge597o]
- > Option Finance (ICHEC) [en-prog-2024-ingm2m-mingm226o]
- > Option Tax Systems (ICHEC) [en-prog-2024-ingm2m-lgest567o]

MAJORS [30.0]

The student chooses a major amongst the majors offered either on the Mons or on the Louvain-la-Neuve campus.

In case of a Louvain-la-Neuve major (composed of 5 courses instead of 5), the Mons student will have to follow the course LLSMS2221 Tutoring and in-depth study (in French).

MAJOR BUSINESS ANALYTICS (MONS) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- ❖ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year
1 2

o Content:o Term 1

| | | | | |
|-------------|---------------------------------------|--------------------------------------------|---------------------------|---|
| ● MLSMM2152 | New Technologies & Emerging Practices | Bart Jourquin | FR [q1] [30h] [5 Credits] | X |
| ● MLSMM2151 | Data Mining | Abdessamad Ait El Cadi | FR [q1] [30h] [5 Credits] | X |
| ● MLSMM2153 | Web Mining | François Fouss Corentin Vande Kerckhove | FR [q1] [30h] [5 Credits] | X |

o Term 2

| | | | | |
|-------------|------------------------------|--------------------------------------------------------|---------------------------|---|
| ● MLSMM2154 | Machine Learning | Marco Saerens | EN [q2] [30h] [5 Credits] | X |
| ● MLSMM2155 | Quantitative Decision Making | Luciano Porretta (compensates Daniele Catanzaro) | EN [q2] [30h] [5 Credits] | X |
| ● MLSMM2156 | Recommender Systems | Corentin Vande Kerckhove | EN [q2] [30h] [5 Credits] | X |

MAJOR BUSINESS ANALYTICS & DIGITAL MARKETING (MONS) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- Optional
- Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- Offered in 2024-2025 but not the following year
- Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year
1 2

o Content:

o Term 1

| | | | | |
|--------------------------------------------|---------------------------------------|--------------------------------------------|---------------------------|---|
| <input checked="" type="radio"/> MLSMM2151 | Data Mining | Abdessamad Ait El Cadi | FR [q1] [30h] [5 Credits] | x |
| <input checked="" type="radio"/> MLSMM2152 | New Technologies & Emerging Practices | Bart Jourquin | FR [q1] [30h] [5 Credits] | x |
| <input checked="" type="radio"/> MLSMM2153 | Web Mining | François Fouss Corentin Vande Kerckhove | FR [q1] [30h] [5 Credits] | x |

o Term 2

| | | | | |
|--------------------------------------------|-------------------------------|---------------------------------------|---------------------------|---|
| <input checked="" type="radio"/> MLSMM2134 | e-Consumer Behavior | Karine Charry | FR [q2] [30h] [5 Credits] | x |
| <input checked="" type="radio"/> MLSMM2135 | Methods & Models in Marketing | Caroline Ducarroz Nadia Sinigaglia | FR [q2] [30h] [5 Credits] | x |
| <input checked="" type="radio"/> MLSMM2136 | Trends in Digital Marketing | Ingrid Poncin | FR [q2] [30h] [5 Credits] | x |

MAJOR TRANSPORTATION MANAGEMENT (MONS) AND SUPPLY CHAIN (LOUVAIN-LA-NEUVE) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year

1 2

○ Content:

○ Term 1

| | | | | |
|-------------|--------------------------------|------------------------|---------------------------|---|
| ● MLSMM2251 | Modelling of Transport Systems | Bart Jourquin | FR [q1] [30h] [5 Credits] | X |
| ● MLSMM2252 | Supply Chain Management | Jean-Sébastien Tancrez | EN [q1] [30h] [5 Credits] | X |
| ● MLSMM2253 | Transport & Mobility | Bart Jourquin | FR [q1] [30h] [5 Credits] | X |

○ Term 2 (LLN)

| | | | | |
|-------------|----------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------|--|
| ● LLSMS2032 | Advanced Operations Management : Models and Applications | Philippe Chevalier Olivier Corluy (compensates Philippe Chevalier) | EN [q2] [30h] [5 Credits] | |
|-------------|----------------------------------------------------------|-----------------------------------------------------------------------------|---------------------------|--|

MAJOR FINANCE AND TRANSITION (MONS) [30.0]

- ⦿ Mandatory
- ☒ Optional
- △ Not offered in 2024-2025
- ∅ Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This major takes place during the 6 last weeks of each term.

Year
1 2

o Content:

o Term 1

| | | | | |
|-------------|-------------------------------|-------------------------------------------------------------------|-----------------------------|---|
| ⦿ MLSMM2122 | Firm Valuation | Mikael Petitjean Xavier Suin | EN [q1] [30h] [5 Credits] 🌐 | x |
| ⦿ MLSMM2123 | Issues in Sustainable Finance | Anh Nguyen (compensates Isabelle Platten) Frédéric Vrins | FR [q1] [30h] [5 Credits] 🌐 | x |
| ⦿ MLSMM2124 | Judgment and Decision Making | Rudy De Winne | FR [q1] [30h] [5 Credits] 🌐 | x |

MAJOR TACTICAL & DIGITAL MARKETING DECISIONS (MONS) [30.0]

You can find the major's brochure [here](#).

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year
1 2

o Content:

o Term 1

| | | | | |
|-------------|-------------------------------------|---------------------------------------|-------------------------------------------------|---|
| ● MLSMM2131 | Retailing & Distribution Management | Simon Hazée | FR [q1] [30h] [5 Credits] > English-friendly | x |
| ● MLSMM2132 | Price Management | Caroline Ducarroz Nadia Sinigaglia | FR [q1] [30h] [5 Credits] | x |
| ● MLSMM2133 | Product & Innovation | Nadia Sinigaglia | EN [q1] [30h] [5 Credits] | x |

o Term 2

| | | |
|-------------|---------------------|--|
| ● MLSMM2134 | e-Consumer Behavior | |
|-------------|---------------------|--|

MAJOR SUPPLY CHAIN MANAGEMENT (LLN) [30.0]

-
- Mandatory
 - ❖ Optional
 - △ Not offered in 2024-2025
 - ⊖ Not offered in 2024-2025 but offered the following year
 - ⊕ Offered in 2024-2025 but not the following year
 - △ ⊕ Not offered in 2024-2025 or the following year
 - Activity with requisites
 - 🌐 Open to incoming exchange students
 - ☒ Not open to incoming exchange students
 - [FR] Teaching language (FR, EN, ES, NL, DE, ...)
-

MAJOR INTERNATIONAL FINANCE (LLN) [30.0]

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.

Year
1 2

o Content:

o Term 1

| | | | | | |
|-------------|---------------------------------------------|------------------|-----------------------------|---|---|
| ● LLSMS2221 | Tutorat et approfondissement | | FR [q1] [] [5 Credits] 🌐 | x | █ |
| ● LLSMS2054 | International Finance and crisis management | Bertrand Cadelon | EN [q1] [30h] [5 Credits] 🌐 | x | █ |
| ● LLSMS2027 | Capital markets and innovations | Leonardo Iania | | | |

MAJOR FINANCIAL ENGINEERING (LLN) [30.0]

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- ∅ Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.

Year
1 2

o Content:

Mandatory

MAJOR MARKETING STRATEGY FOR CONNECTED BRANDS (LLN) [30.0]

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the LLSMS2221 course added in order to guarantee the necessary number of credits for this major (30 credits) in their programme.

Year
1 2

○ Content:

○ Term 1

| | | | | |
|-------------|------------------------------|-------------------------------------------------------|---------------------------|---|
| ● LLSMS2221 | Tutorat et approfondissement | | FR [q1] [] [5 Credits] | X |
| ● LLSMS2000 | Marketing Research | Gordy Pleyers | EN [q1] [30h] [5 Credits] | X |
| ● LLSMS2008 | Digital Marketing | Thierry Jupsin (compensates Isabelle Schuiling) | EN [q1] [30h] [5 Credits] | X |

○ Term 2

| | | | | |
|-------------|-----------------------------------------------|-------------------------------------------------------|---------------------------|---|
| ● LLSMS2003 | Brand Management | Thierry Jupsin (compensates Isabelle Schuiling) | EN [q2] [30h] [5 Credits] | X |
| ● LLSMS2004 | Big Data/Data Mining Applied to Marketing | Vincenzo Verardi | EN [q2] [30h] [5 Credits] | X |
| ● LLSMS2006 | On-line and Off-line Communication Strategies | Doriane Magnus Gordy Pleyers | EN [q2] [30h] [5 Credits] | X |

INEO - INTERDISCIPLINARY PROGRAM IN ENTREPRENEURSHIP (LLN) [30.0]

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- ✖ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

INEO is a major offered in 30 Master programmes, in 9 faculties of UCLouvain. It involves the completion of an interfaculty Master's thesis (in team) on a business creation project. Access to this major (as well as to each of the courses) is limited to selected students. All information on <https://uclouvain.be/en/study/ineo>.

Year
1 2

○ Content:

○ Term 1

| | | | | |
|-------------|----------------------------------------------------------------------------|--------------------------------|-------------------------------|---|
| ● LINEO2001 | Théorie de l'entrepreneuriat | Frank Janssen | FR [q1] [30h+20h] [5 Credits] | x |
| ● LINEO2002 | Aspects juridiques, économiques et managériaux de la création d'entreprise | Yves De Cordt Marine Falize | FR [q1] [30h+15h] [5 Credits] | x |

○ INEO Elective courses (5 credits)

Un cours parmi :

| | | | | |
|-------------|---------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------|---|
| ❖ LLSMS2014 | Entrepreneurial Finance | Raphaël Betti (compensates James Thewissen) Quentin Colmant | EN [q1] [30h] [5 Credits] | x |
| ❖ LEPL2021 | Innovation classes for transition and sustainable development | Benoît Macq Xavier Marichal (compensates Benoit Raudent) | EN [q1] [30h+15h] [5 Credits] | x |

○ Term 2

| | | | | |
|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------------------------|---|
| ● LINEO2003 | Plan d'affaires et étapes-clefs de la création d'entreprise <i>The LINEO2003 courses are spread over the two annual blocks of the Master. The INEO student has to follow them already in the first year block, but will only be able to register the course in the second year block programme.</i> | Frank Janssen | FR [q2] [30h+15h] [5 Credits] | x |
| ● LINEO2004 | Séminaire d'approfondissement en entrepreneuriat | Frank Janssen | FR [q2] [30h+15h] [5 Credits] | x |

○ INEO Elective courses (5 credits)

1 cours parmi :

| | | | | |
|-------------|-------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------|---|
| ❖ LLSMS2080 | International Entrepreneurship <i>Attention: selection of students on the basis of application</i> | Frank Janssen | EN [q2] [30h+30h] [5 Credits] | x |
| ❖ LLSMS2081 | Strategic Management of Start ups | Maria Roszkowska-Menkes | EN [q2] [30h+30h] [5 Credits] | x |
| ❖ LINEO2005 | Social and Sustainable Entrepreneurship | Sabine Denis (compensates Julie Hermans) | EN [q2] [30h] [5 Credits] | x |
| ❖ LSST1001 | IngénieuxSud | Stéphanie Merle Jean-Pierre Raskin | FR [q1+q2] [15h+45h] [5 Credits] | x |
| ❖ LLSMF2011 | Knowledge Management | Julie Hermans Manuel Kolp | EN [q2] [30h] [5 Credits] | x |

**PHILIPPE DE WOOT MAJOR IN CORPORATE SUSTAINABLE
MANAGEMENT (LLN) [30.0]**

- Mandatory
- ❖ Optional
- △ Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This LLN major only contains 2 courses during the first term. Students from the Mons campus wishing to follow it will have the

LSM MONS COURSES (IF NO EXCHANGE) [5.0]

COURS AU CHOIX [5.0]

- Activity with requisites  Mandatory
 - Open to incoming exchange students  Option
 - Not offered in 2024-2025
 - Not offered in 2024-2025 but offered the following year
 - Offered in 2024-2025 but not the following year
 - Not offered in 2024-2025 or the following year
 - Activity with requisites
 - Open to incoming exchange students
 - Not open to incoming exchange students
 - [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Year
1 2

- **Content:**

| | | | | |
|-------------|----------------------------------|--------------------------------|------------------------------------------------|---|
| ☒ MLSMM2114 | People & Organization Management | Gaëtan Bonny Laurent Taskin | FR [q1] [30h] [5 Credits] | X |
| ☒ MLSMM2212 | Taxation | Marie Lamensch | EN [q1] [30h] [5 Credits] > French-friendly | X |

OPTION MARKETING DECISION (MONS) [15.0]

- Mandatory
- ☒ Optional
- △ Not offered in 2024-2025
- ∅ Not offered in 2024-2025 but offered the following year
- ⊕ Offered in 2024-2025 but not the following year
- △ ⊕ Not offered in 2024-2025 or the following year
- Activity with requisites
- 🌐 Open to incoming exchange students
- ☒ Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

In partnership with BASF.

This option is not available to students who have followed the major Tactical & Digital Marketing Decisions.

Year

1 2

○ Content:

| | | |
|-------------|-------------------------------------|--|
| ● MLSMM2131 | Retailing & Distribution Management | |
|-------------|-------------------------------------|--|



OPTIONAL COURSES IN FINANCE (EN) [15.0]

● Mandatory

☒ Optional

△ Not offered in 2024-2025

∅ Not offered in 2024-2025 but offered the following

OPTION FINANCE (ICHEC) [15.0]

- Mandatory
- Optional
- Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- Offered in 2024-2025 but not the following year
- Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option is accessible under conditions to Master's [120] Business Engineer students.

Year
1 2

o Content:

| | | | | | |
|--------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|--|---------------------------|--|---|
| <input checked="" type="radio"/> EICHE1018 | Advanced Financial Analysis and Reporting UE ICHEC donnée sur leur campus de Bruxelles (site Anjou) | | EN [q1] [60h] [5 Credits] | | x |
| <input checked="" type="radio"/> EICHE1019 | Ethics in Finance UE ICHEC donnée sur leur campus de Bruxelles (site Anjou) | | EN [q1] [60h] [5 Credits] | | x |
| <input checked="" type="radio"/> EICHE1057 | Alternative Investment and Advanced Portfolio Management UE ICHEC donnée sur leur campus de Bruxelles (site Montgomery) | | EN [q1] [60h] [5 Credits] | | x |

OPTION TAX SYSTEMS (ICHEC) [15.0]

For more information, please visit <https://www.ichec.be/fr/master-en-gestion-de-lentreprise>

- Mandatory
- Optional
- Not offered in 2024-2025
- Not offered in 2024-2025 but offered the following year
- Offered in 2024-2025 but not the following year
- Not offered in 2024-2025 or the following year
- Activity with requisites
- Open to incoming exchange students
- Not open to incoming exchange students
- [FR] Teaching language (FR, EN, ES, NL, DE, ...)

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Courses are organised during the whole term in the evening.

Year
1 2

o Content:

| | | | | | |
|--------------------------------------------|---------------------------------------------------------------------------------|--|---------------------------|--|---|
| <input checked="" type="radio"/> LFISC2210 | Taxation of mergers and acquisitions (in French) | | FR [q1] [60h] [3 Credits] | | x |
| <input checked="" type="radio"/> LFISC2220 | Corporate tax and reporting practice (in French) | | FR [q1] [60h] [8 Credits] | | x |
| <input checked="" type="radio"/> LFISC2230 | Introduction to International and European Taxation (in French) | | FR [q1] [60h] [4 Credits] | | x |

| | | | | Year |
|--------------------------------------------|----------------------------------------------|--|---------------------------|------|
| | | | | 1 2 |
| <input checked="" type="radio"/> MHELH2114 | Introduction Energie et Techniques Spéciales | | FR [q2] [36h] [4 Credits] | x |
| <input checked="" type="radio"/> EHELH2115 | Electronique appliquée | | FR [q1] [30h] [3 Credits] | x |

○ Bloc annuel 2 du parcours i² en électromécanique (30 credits)

○ Content:
○ Quadrimestre 1

| | | | | | |
|--------------------------------------------|--------------------------------|------------------------------------------------|---------------------------|---|--|
| <input checked="" type="radio"/> MLSMM2263 | Entrepreneurial Change Making | Amélie Jacquemin | EN [q1] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2262 | Technological Entrepreneurship | David Valentiny (compensates Julie Hermans) | FR [q1] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2261 | Collective Entrepreneurship | Julie Hermans | FR [q1] [30h] [5 Credits] | X | |

○ Quadrimestre 2

| | | | | | |
|--------------------------------------------|-------------------------------|---------------------------------------|---------------------------|---|--|
| <input checked="" type="radio"/> MLSMM2134 | e-Consumer Behavior | Karine Charry | FR [q2] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2135 | Methods & Models in Marketing | Caroline Ducarroz Nadia Sinigaglia | FR [q2] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2136 | Trends in Digital Marketing | Ingrid Poncin | FR [q2] [30h] [5 Credits] | X | |

✧ Major Business Analytics (Mons) (30 credits)
○ Content:
○ Term 1

| | | | | | |
|--------------------------------------------|---------------------------------------|--------------------------------------------|---------------------------|---|--|
| <input checked="" type="radio"/> MLSMM2152 | New Technologies & Emerging Practices | Bart Jourquin | FR [q1] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2151 | Data Mining | Abdessamad Ait El Cadi | FR [q1] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2153 | Web Mining | François Fouss Corentin Vande Kerckhove | FR [q1] [30h] [5 Credits] | X | |

○ Term 2

| | | | | | |
|--------------------------------------------|------------------------------|-----------------------------------------------------|---------------------------|---|--|
| <input checked="" type="radio"/> MLSMM2154 | Machine Learning | Marco Saerens | EN [q2] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2155 | Quantitative Decision Making | Luciano Porretta (compensates Daniele Catanzaro) | EN [q2] [30h] [5 Credits] | X | |
| <input checked="" type="radio"/> MLSMM2156 | Recommender Systems | Corentin Vande Kerckhove | EN [q2] [30h] [5 Credits] | X | |

✧ Major Business Analytics & Digital Marketing (Mons) (30 credits)
○ Content:
○ Term 1

| | | | |
|--------------------------------------------|-------------|------------------------|---------------------------|
| <input checked="" type="radio"/> MLSMM2151 | Data Mining | Abdessamad Ait El Cadi | FR [q1] [30h] [5 Credits] |
|--------------------------------------------|-------------|------------------------|---------------------------|

Course prerequisites

The **table** below lists the activities (course units, or CUs) for which there are one or more prerequisites within the programme, i.e. the programme CU for which the learning outcomes must be certified and the corresponding credits awarded by the jury before registering for that CU.

These activities are also identified **in the detailed programme**: their title is followed by a yellow square.

Prerequisites and student's annual programme

As the prerequisite is for CU registration purposes only, there are no prerequisites within a programme year. Prerequisites are defined between CUs of different years and therefore influence the order in which the student will be able to register for the programme's CUs.

In addition, when the jury validates a student's individual programme at the beginning of the year, it ensures its coherence, meaning that it may:

- require the student to combine registration in two separate CUs which it considers necessary from a pedagogical point of view.
- transform a prerequisite into a corequisite if the student is in the final year of a degree course.

For more information, please consult the [Academic Regulations and Procedures](#).

Prerequisites list

MANGL2236 "Advanced English 2" has prerequisite(s) MANGL2163

- MANGL2163 - Advanced English 1

MESPA2237 "Español avanzado 2" has prerequisite(s) MESPA2165

- MESPA2165 - Advanced Spanish 1

MNEER2238 "Nederlands voor gevorderden 2" has prerequisite(s) MNEER2164

- MNEER2164 - Advanced Dutch 1

The programme's courses and learning outcomes

For each UCLouvain training programme, a [reference framework of learning outcomes](#) specifies the skills expected of every graduate on completion of the programme. Course unit descriptions specify targeted learning outcomes, as well as the unit's contribution to reference framework of learning outcomes.

| | | | |
|----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Bachelor Management Engineer | | Direct access | > Online enrolment |
| Other Bachelor degrees | Meet the conditions générales et spécifiques d'accès . | Access based on application | If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > Online enrolment |
| Bachelors of the Dutch speaking Community of Belgium | | | |
| Bachelor handelsingenieur | | Direct access | > Online enrolment |
| Other Bachelor degrees | Meet the conditions générales et spécifiques d'accès . | Access based on application | If the conditions spécifiques et générales are met, application-based enrolment is possible with a maximum of 60 crédits supplementary classes > Online enrolment |
| Foreign Bachelors | | | |
| Non-Belgian Bachelor degree in Business Engineering or equivalent issued by a recognized academic institution. | Meet the conditions générales et spécifiques d'accès . | Access based on application | If conditions spécifiques et générales are met > Submit a UCLouvain online request |

Non university Bachelors

> Find out more about [links](#) to the university

Holders of a **bachelor's degree, from long type belgian non-university higher education**, in commercial engineering may, after analysis of the file by the jury and only if they have an average of at least 67% for the 3 years of bachelor's degree, access to the Master's degree in business engineering, with possible additional teaching unit(s) (UE) > [Submit a UCLouvain online request](#).

Holders of a 2nd cycle University degree

| Diploma | Special Requirements | Access | Remarks |
|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| "Licenciés" | | | |
| Any Belgian Licence | Meet the general and specific access requirements . | Access based on application | If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional credits into the master's programme > Submit a UCLouvain online access request |
| Non-Belgian Licence's university degree issued by a recognized academic institution | Meet the general and specific access requirements . | Access based on application | If general and specific requirements are met > Submit a UCLouvain online access request |
| Masters | | | |
| Civil engineer Masters' degree issued by UCLouvain | Have taken the minor (1st cycle) in management and/or option (2nd cycle) in management and meet the general and specific conditions of access . | Access based on application | Composition of the programme to be determined according to the student's background and specialization needs. Possibility of possible valuation of credits. If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional credits into the master's programme > submit a UCLouvain online access request |
| Any other Belgian Master's | Meet the general and specific access requirements . | Access based on application | If general and specific requirements are met > possibility of access on file with the possible addition of a maximum of 60 additional |

| | | | |
|---------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------|
| | | | credits into the master's programme > Submit a UCLouvain online access request |
| Non-Belgian Master's university degree issued by a recognized institution | Meet the general and specific access requirements . | Access based on application | If general and specific requirements are met > Submit a UCLouvain online access request |

Holders of a non-University 2nd cycle degree

Degrees and titles corresponding to 2nd cycle non-university degrees do not allow access to the programme.

Access based on validation of professional experience

> It is possible, under certain conditions, to use one's personal and professional experience to enter a university course without having the required qualifications. However, validation of prior experience does not automatically apply to all courses. Find out more about [Validation of priori experience](#).

Teaching method

This programme, the quality of which has been recognised by external auditors of the international EQUIS accreditation programme, offers four key advantages:

A particularly wide range of specialisation majors and options

With access to over 30 majors/options, students can specialise in the most advanced fields of management. It is general practice for them to further develop their specialist skills and knowledge by selecting the same field for their dissertation and internship. These majors and options are available at both LSM campuses (Mons and Louvain-la-Neuve) and, in most cases, the courses are held over

Courses are also given in foreign languages by visiting professors.

Possible trainings at the end of the programme

- [PhD in Management](#) (Louvain-la-Neuve & Mons)
- [Master \[120\] in Environmental Science and Management](#) (Louvain-la-Neuve)
- [Master \[60\] in Information and Communication](#) (Mons)
- [Master \[60\] in Information and Communication](#) (Louvain-la-Neuve)
- [Teacher Training Certificate \(upper secondary education\) - Management \(shift schedule\)](#)
- ...

Contacts

Curriculum Management

Faculty

| | |
|------------------|-----------------------------------------------------------------------|
| Structure entity | SSH/LSM |
| Denomination | Louvain School of Management (LSM) |
| Sector | Human Sciences (SSH) |
| Acronym | LSM |
| Postal address | Place des Doyens 1 - bte L2.01.01 1348 Louvain-la-Neuve |
| Website | http://www.uclouvain.be/lsm |

Mandate(s)

- Dean : Matthieu de Nanteuil
- Administrative director : Helena Torres

Commission(s) of programme

- Commission d'enseignement de la Louvain School of management ([CLSM](#))

Academic supervisor: [Anne-Catherine Provost](#)

Other academic Supervisor(s)

- [Ingrid Poncin](#)

Jury

- President of the jury: [Patrick Scarmure](#)
- Jury secretary: [Jean-Sébastien Tancrez](#)

Useful Contact(s)

- Information for future students (Nicolas Hurtado de Jesus - tel. +32 (0)65 323 327): info-mons@uclouvain.be
- Studies management officer: [Magaly Duquesne](#)
- Vice-Dean LSM Mons: [Ingrid Poncin](#)
- Exclusive address for waiver request for NON-FUNDABILITY: safi@uclouvain.be

